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Arizona Hospital and Healthcare Association

January 5, 2010

Allen Norfleet
Campaign Finance Analyst
Reports Analysis Division
Federal Election Commission
999 E. Street, N.W.
Washington, DC 20463

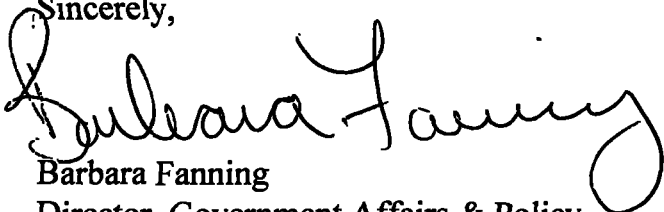
Dear Mr. Norfleet,

Enclosed you will find the Statement of Organization for the Arizona Hospital and Healthcare Association with the updated and signed information requested in your November 18, 2009, letter.

I apologize for the delay in sending the signed document to you..

If you have any questions regarding the reports, please contact me at (602) 445-4300.

Sincerely,


Barbara Fanning
Director, Government Affairs & Policy

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